Freestone Medical Center

Acute Hospital Operations Review

For the Period Ending September 30, 2026

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(Unaudited)

Patient Volumes and Utilization Statistics

Freestone Medical Center

Through the Period Ending Sep-26

	Current Month						Trending					Fiscal-Year-to-Date					
	Actual	Budget	# Var	% Var	Prior Year	% Var	Aug-26	Jul-26	Jun-26	May-26	Apr-26	Actual	Budget	# Var	% Var	Prior	% Var
Admissions, Total	**0**	**28**	**(28)**	***(100.0%)***	**28**	***(100.0%)***	**0**	**0**	**16**	**18**	**15**	**192**	**341**	**(149)**	***(43.7%)***	**270**	***(28.9%)***
Acute	0	26	(26)	*(100.0%)*	28	*(100.0%)*	0	0	16	18	15	191	317	(126)	*(39.7%)*	267	*(28.5%)*
Psych	0	0	0	*0.0%*	0	*0.0%*	0	0	0	0	0	0	0	0	*0.0%*	0	*0.0%*
Swing Bed	0	2	(2)	*(100.0%)*	0	*0.0%*	0	0	0	0	0	1	24	(23)	*(95.8%)*	3	*(66.7%)*
Rehab	0	0	0	*0.0%*	0	*0.0%*	0	0	0	0	0	0	0	0	*0.0%*	0	*0.0%*
Discharges, Total	**0**	**28**	**(28)**	***(100.0%)***	**28**	***(100.0%)***	**0**	**0**	**16**	**18**	**18**	**194**	**341**	**(147)**	***(43.1%)***	**270**	***(28.1%)***
Acute	0	26	(26)	*(100.0%)*	28	*(100.0%)*	0	0	16	18	18	193	317	(124)	*(39.1%)*	267	*(27.7%)*
Psych	0	0	0	*0.0%*	0	*0.0%*	0	0	0	0	0	0	0	0	*0.0%*	0	*0.0%*
Swing Bed	0	2	(2)	*(100.0%)*	0	*0.0%*	0	0	0	0	0	1	24	(23)	*(95.8%)*	3	*(66.7%)*
Rehab	0	0	0	*0.0%*	0	*0.0%*	0	0	0	0	0	0	0	0	*0.0%*	0	*0.0%*
Patient Days, Total	**0**	**106**	**(106)**	***(100.0%)***	**54**	***(100.0%)***	**0**	**0**	**36**	**43**	**38**	**511**	**1,287**	**(776)**	***(60.3%)***	**810**	***(36.9%)***
Acute	0	78	(78)	*(100.0%)*	54	*(100.0%)*	0	0	36	43	38	503	951	(448)	*(47.1%)*	778	*(35.3%)*
Psych	0	0	0	*0.0%*	0	*0.0%*	0	0	0	0	0	0	0	0	*0.0%*	0	*0.0%*
Swing Bed	0	28	(28)	*(100.0%)*	0	*0.0%*	0	0	0	0	0	8	336	(328)	*(97.6%)*	32	*(75.0%)*
Rehab	0	0	0	*0.0%*	0	*0.0%*	0	0	0	0	0	0	0	0	*0.0%*	0	*0.0%*
ALOS, Total Disharges	**0.00**	**3.79**	**3.79**	***100.0%***	**1.93**	***100.0%***	**0.00**	**0.00**	**2.25**	**2.39**	**2.11**	**2.63**	**3.77**	**1.14**	***30.2%***	**3.00**	***12.2%***
Acute	0.00	3.00	3.00	*100.0%*	1.93	*100.0%*	0.00	0.00	2.25	2.39	2.11	2.61	3.00	0.39	*13.1%*	2.91	*10.6%*
Psych	0.00	0.00	0.00	*0.0%*	0.00	*0.0%*	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	*0.0%*	0.00	*0.0%*
Swing Bed	0.00	14.00	14.00	*100.0%*	0.00	*0.0%*	0.00	0.00	0.00	0.00	0.00	8.00	14.00	6.00	*42.9%*	10.67	*25.0%*
Rehab	0.00	0.00	0.00	*0.0%*	0.00	*0.0%*	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	*0.0%*	0.00	*0.0%*
Adj Admissions	0	222	(222)	*(100.0%)*	244	*(100.0%)*	0	0	206	201	201	2,326	2,612	(286)	*(10.9%)*	2,315	*0.5%*
Adj Discharges	0	222	(222)	*(100.0%)*	244	*(100.0%)*	0	0	206	201	241	2,350	2,612	(262)	*(10.0%)*	2,315	*1.5%*
Adj Patient Days	0	840	(840)	*(100.0%)*	471	*(100.0%)*	0	0	464	480	508	6,190	9,857	(3,667)	*(37.2%)*	6,944	*(10.9%)*
Births	0	0	0	*0.0%*	0	*0.0%*	0	0	0	0	0	0	0	0	*0.0%*	0	*0.0%*
NICU Admits	0	0	0	*0.0%*	0	*0.0%*	0	0	0	0	0	0	0	0	*0.0%*	0	*0.0%*
NICU Admits as a % of Births	0.0%	0.0%	0.0%	*0.0%*	0.0%	*0.0%*	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	*0.0%*	0.0%	*0.0%*
Observation Days	81	43	38	*88.4%*	37	*118.9%*	78	56	39	34	35	560	469	91	*19.3%*	473	*18.3%*
Case Mix Index, Total	0.0000	1.2958	(1.2958)	*(100.0%)*	0.9833	*(100.0%)*	0.0000	0.0000	0.9404	0.9428	0.9470	0.7382	1.2958	(0.5576)	*(43.0%)*	1.2187	*(39.4%)*
Case Mix Index, Medicare	0.0000	1.2084	(1.2084)	*(100.0%)*	1.0000	*(100.0%)*	0.0000	0.0000	1.0364	0.9595	1.1318	0.7857	1.2084	(0.4227)	*(35.0%)*	1.1719	*(33.0%)*

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Patient Volumes and Utilization Statistics

Freestone Medical Center

Through the Period Ending Sep-26

	Current Month						Trending					Fiscal-Year-to-Date					
	Actual	Budget	# Var	% Var	Prior Year	% Var	Aug-26	Jul-26	Jun-26	May-26	Apr-26	Actual	Budget	# Var	% Var	Prior	% Var
Total O/P Registrations	2,287	2,534	(247)	(9.7%)	2,419	(5.5%)	2,262	2,234	2,359	2,054	2,202	26,951	29,502	(2,551)	(8.6%)	28,144	(4.2%)
Surgeries, Total	**13**	**20**	**(7)**	**(35.0%)**	**19**	**(31.6%)**	**12**	**19**	**10**	**6**	**17**	**153**	**208**	**(55)**	**(26.4%)**	**203**	**(24.6%)**
Inpatient	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Outpatient	13	20	(7)	(35.0%)	19	(31.6%)	12	19	10	6	17	153	208	(55)	(26.4%)	203	(24.6%)
Open Heart Surgeries	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Total GI Procedures	35	36	(1)	(2.8%)	27	29.6%	44	56	20	34	37	427	369	58	15.7%	367	16.3%
Emergency Visits	836	851	(15)	(1.8%)	784	6.6%	885	804	818	789	796	9,756	10,078	(322)	(3.2%)	9,063	7.6%
ER Admits - IP	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
ER Admits - Obs	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
ER Conversion Rate - IP	0.0%	3.0%	(3.0%)	(100.0%)	3.6%	(100.0%)	0.0%	0.0%	2.0%	2.3%	1.9%	2.0%	3.1%	(1.2%)	(37.0%)	2.9%	(31.5%)
ER Conversion Rate - Obs	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
ER Transfers Out	86	79	7	8.9%	62	38.7%	91	78	102	67	80	902	936	(34)	(3.6%)	847	6.5%
Provider Based or Specialty Clinic Visits	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Lab Tests	9,370	10,825	(1,455)	(13.4%)	10,029	(6.6%)	9,335	9,578	10,069	7,996	8,994	110,349	117,879	(7,530)	(6.4%)	112,087	(1.6%)
Occupational Therapy Treatments	1	19	(18)	(94.7%)	0	0.0%	0	0	3	4	2	22	228	(206)	(90.4%)	9	144.4%
Physical Therapy Treatments	1	37	(36)	(97.3%)	5	(80.0%)	0	0	3	6	2	31	444	(413)	(93.0%)	29	6.9%
Speech Therapy Treatments	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Respiratory Therapy Treatments	801	544	257	47.2%	608	31.7%	672	962	683	778	697	9,397	6,400	2,997	46.8%	6,242	50.5%
HBO Treatments	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Wound Care Procedures	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Pain Management Cases	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Sleep Studies	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Cath Lab Procedures	**0**	**0**	**0**	**0.0%**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**	**0**	**0.0%**
Inpatient	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Outpatient	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Total Imaging Procedures	**1,076**	**1,296**	**(220)**	**(17.0%)**	**1,095**	**(1.7%)**	**1,072**	**1,113**	**1,152**	**1,010**	**1,052**	**12,671**	**15,391**	**(2,720)**	**(17.7%)**	**13,541**	**(6.4%)**
CT Procedures	357	398	(41)	(10.3%)	319	11.9%	376	374	402	378	381	4,309	4,709	(400)	(8.5%)	4,252	1.3%
MRI Procedures	**44**	**46**	**(2)**	**(4.3%)**	**40**	**10.0%**	**45**	**57**	**33**	**37**	**52**	**452**	**487**	**(35)**	**(7.2%)**	**448**	**0.9%**
Inpatient	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Outpatient	44	46	(2)	(4.3%)	40	10.0%	45	57	33	37	52	452	487	(35)	(7.2%)	448	0.9%
Mammography	29	37	(8)	(21.6%)	39	(25.6%)	38	32	38	25	45	446	525	(79)	(15.0%)	488	(8.6%)
Ultrasound	88	65	23	35.4%	77	14.3%	67	94	86	60	66	891	849	42	4.9%	831	7.2%
Interventional	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Nuclear Medicine	0	6	(6)	(100.0%)	2	(100.0%)	0	0	0	0	0	26	68	(42)	(61.8%)	43	(39.5%)
PET	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Other Imaging	558	744	(186)	(25.0%)	618	(9.7%)	546	556	593	510	508	6,547	8,753	(2,206)	(25.2%)	7,479	(12.5%)



Physicians Utilization Ranking by Admissions (Top 30)

140 - Freestone Medical Center

Sep-26

			Fiscal-Year-to-Date			*Six-Month Trend*						*Current Month*	
Name	**ID**	**Speciality**	Current	Prior	*% Var*	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Prior Year	*% Var*
140 - Freestone Medical Center			***187***	***274***	***(31.8%)***	***15***	***18***	***16***	***-***	***-***	***-***	***28***	***(100.0%)***
Folashade, Bernard (140)	140_125	Unspecified	47	32	*46.9%*	1	3	7	-	-	-	5	*(100.0%)*

Physicians Utilization Ranking by Admissions (Top 30)

140 - Freestone Medical Center

Sep-26

			Fiscal-Year-to-Date			Six-Month Trend						Current Month	
Name	**ID**	**Speciality**	Current	Prior	% Var	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Prior Year	% Var
140 - Freestone Medical Center			***187***	***274***	***(31.8%)***	***15***	***18***	***16***	***-***	***-***	***-***	***28***	***(100.0%)***
Folashade, Bernard (140)	140_125	Unspecified	47	32	*46.9%*	1	3	7	-	-	-	5	*(100.0%)*
Mason, Ajani (140)	140_121	Unspecified	43	51	*(15.7%)*	7	3	4	-	-	-	5	*(100.0%)*
Shoaga, Oluwabukola (140)	140_119	Unspecified	28	56	*(50.0%)*	2	2	3	-	-	-	4	*(100.0%)*
Tarar, Muhammad (140)	140_132	Unspecified	20	-	*0.0%*	2	4	-	-	-	-	0	*0.0%*
Davidson-Fielder, Ma (140)	140_116	Unspecified	18	20	*(10.0%)*	1	3	1	-	-	-	0	*0.0%*
Lam, Hamilton (140)	140_131	Unspecified	10	-	*0.0%*	-	-	-	-	-	-	0	*0.0%*
Dodds, William (140)	140_130	Unspecified	5	-	*0.0%*	-	1	-	-	-	-	0	*0.0%*
Ductan, Kerlin (140)	140_8a6	Unspecified	5	13	*(61.5%)*	1	1	-	-	-	-	6	*(100.0%)*
Oke, Busala (140)	140_123	Unspecified	4	12	*(66.7%)*	1	1	-	-	-	-	3	*(100.0%)*
Patel, Sarjod (140)	140_114	Unspecified	3	55	*(94.5%)*	-	-	-	-	-	-	4	*(100.0%)*
Mikell, Jeffery (140)	140_122	Unspecified	2	2	*0.0%*	-	-	-	-	-	-	0	*0.0%*
Boyle, Mark (140)	140_133	Unspecified	1	-	*0.0%*	-	-	-	-	-	-	0	*0.0%*
Bruner, Wayne (140)	140_134	Unspecified	1	-	*0.0%*	-	-	1	-	-	-	0	*0.0%*
Atique, Majid (140)	140_118	Unspecified	-	6	*(100.0%)*	-	-	-	-	-	-	0	*0.0%*
Bales, Joseph (140)	140_129	Unspecified	-	1	*(100.0%)*	-	-	-	-	-	-	1	*(100.0%)*
IRIBARREN, JUAN (4)	4_385	PU	2,941	3,296	*(10.8%)*	241	239	242	247	217	202	288	*(29.9%)*
ANWAR SYED, (4)	4.9	IM	658	726	*(9.4%)*	62	51	55	62	38	37	71	*(47.9%)*
AZIZ MUHAMMAD T, (4)	4.14	IM	667	731	*(8.8%)*	55	18	69	32	48	64	54	*18.5%*
Memon, Raheel (4)	4_613	PY	578	1,081	*(46.5%)*	26	41	62	50	49	52	97	*(46.4%)*
Gillespie, Michael (4)	4_543	PY	595	698	*(14.8%)*	56	48	53	86	64	68	53	*28.3%*
THOMAS, MICHAEL P (4)	4_389	ID	564	579	*(2.6%)*	30	58	47	49	39	64	31	*106.5%*
WADDELL KEVIN, (4)	4.255	OBGYN	533	424	*25.7%*	32	39	26	47	50	48	55	*(12.7%)*
JANJUA AAMER, (4)	4.110	IM	533	390	*36.7%*	46	48	42	47	44	34	36	*(5.6%)*
PALANG, ROLAND (4)	4_251	IM	435	491	*(11.4%)*	34	35	11	24	60	35	53	*(34.0%)*
THORNHILL EARLE, (4)	4.247	IM	465	214	*117.3%*	44	43	48	39	39	34	27	*25.9%*
Siddiqui, Mohammd (4)	4_536	PU	331	352	*(6.0%)*	34	25	17	-	24	32	34	*(5.9%)*

Physicians Utilization Ranking (Top 30)

140 - Freestone Medical Center

Sep-26

			Fiscal-Year-to-Date			Trending						Current Month	
Name	**ID**	**Speciality**	Current	Prior	% Var	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Prior Year	% Var
140 - Freestone Medical Center			***187***	***274***	***(31.8%)***	***15***	***18***	***16***	***-***	***-***	***-***	***28***	***(100.0%)***
Folashade, Bernard (140)	140_125	Unspecified	47	32	*46.9%*	1	3	7	-	-	-	5	*(100.0%)*
Mason, Ajani (140)	140_121	Unspecified	43	51	*(15.7%)*	7	3	4	-	-	-	5	*(100.0%)*
Shoaga, Oluwabukola (140)	140_119	Unspecified	28	56	*(50.0%)*	2	2	3	-	-	-	4	*(100.0%)*
Tarar, Muhammad (140)	140_132	Unspecified	20	-	*0.0%*	2	4	-	-	-	-	0	*0.0%*
Davidson-Fielder, Ma (140)	140_116	Unspecified	18	20	*(10.0%)*	1	3	1	-	-	-	0	*0.0%*
Lam, Hamilton (140)	140_131	Unspecified	10	-	*0.0%*	-	-	-	-	-	-	0	*0.0%*
Dodds, William (140)	140_130	Unspecified	5	-	*0.0%*	-	1	-	-	-	-	0	*0.0%*
Ductan, Kerlin (140)	140_8a6	Unspecified	5	13	*(61.5%)*	1	1	-	-	-	-	6	*(100.0%)*
Oke, Busala (140)	140_123	Unspecified	4	12	*(66.7%)*	1	1	-	-	-	-	3	*(100.0%)*
Patel, Sarjod (140)	140_114	Unspecified	3	55	*(94.5%)*	-	-	-	-	-	-	4	*(100.0%)*
Mikell, Jeffery (140)	140_122	Unspecified	2	2	*0.0%*	-	-	-	-	-	-	0	*0.0%*
Boyle, Mark (140)	140_133	Unspecified	1	-	*0.0%*	-	-	-	-	-	-	0	*0.0%*
Bruner, Wayne (140)	140_134	Unspecified	1	-	*0.0%*	-	-	1	-	-	-	0	*0.0%*
Atique, Majid (140)	140_118	Unspecified	-	6	*(100.0%)*	-	-	-	-	-	-	0	*0.0%*
Bales, Joseph (140)	140_129	Unspecified	-	1	*(100.0%)*	-	-	-	-	-	-	1	*(100.0%)*

CHC

Operating Performance Summary

Freestone Medical Center

Through the Period Ending Sep-26

($ in Thousands)

	Current Month						Trending					Fiscal-Year-to-Date					
	Actual	Budget	$ Var	% Var	Prior Year	% Var	Aug-26	Jul-26	Jun-26	May-26	Apr-26	Actual	Budget	$ Var	% Var	Prior	% Var
Inpatient Revenue	$0	$1,014	($1,014)	(100.0%)	$791	(100.0%)	$18	$1	$584	$602	$537	$7,059	$12,278	($5,219)	(42.5%)	$9,630	(26.7%)
Outpatient Revenue	7,250	7,027	223	3.2%	6,101	18.8%	7,436	7,402	6,938	6,114	6,648	78,456	81,756	(3,300)	(4.0%)	72,923	7.6%
Gross Patient Revenue	**7,250**	**8,041**	**(791)**	**(9.8%)**	**6,892**	**5.2%**	**7,454**	**7,403**	**7,522**	**6,716**	**7,185**	**85,515**	**94,034**	**(8,519)**	**(9.1%)**	**82,553**	**3.6%**
Revenue Deductions																	
Medicare	1,602	1,368	(234)	(17.1%)	792	(102.3%)	1,118	1,000	1,016	944	1,138	13,108	16,003	2,895	18.1%	13,669	4.1%
Medicaid	427	444	17	3.8%	673	36.6%	275	468	294	340	444	4,322	5,196	874	16.8%	4,854	11.0%
Prior Year Cost Report Adj-MCARE	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Prior Year Cost Report Adj-MCAID	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Managed Medicare	1,274	1,603	329	20.5%	563	(126.3%)	1,676	1,508	1,767	1,260	1,404	17,558	18,748	1,190	6.3%	15,648	(12.2%)
Managed Care (HMO/PPO) Discounts	1,843	2,049	206	10.1%	1,381	(33.5%)	1,676	2,192	1,746	1,689	1,904	21,146	23,958	2,812	11.7%	20,658	(2.4%)
Charity & Indigent care	3,071	7	(3,064)	(43,771.4%)	1,981	(55.0%)	0	23	0	0	0	3,043	80	(2,963)	(3,703.8%)	2,045	(48.8%)
Other Discounts	71	321	250	77.9%	(603)	(111.8%)	510	845	483	(114)	113	3,903	3,756	(147)	(3.9%)	2,419	(61.3%)
Self Pay Discounts	405	597	192	32.2%	121	(234.7%)	311	258	379	340	167	2,752	6,983	4,231	60.6%	5,740	52.1%
Administrative Adjustments	153	46	(107)	(232.6%)	46	(232.6%)	87	168	85	45	378	1,235	538	(697)	(129.6%)	479	(157.8%)
Patient Bad Debt	(1,668)	387	2,055	531.0%	301	654.2%	918	10	737	1,329	801	7,529	4,523	(3,006)	(66.5%)	3,941	(91.0%)
Total Deductions	**7,178**	**6,822**	**(356)**	**(5.2%)**	**5,255**	**(36.6%)**	**6,571**	**6,472**	**6,507**	**5,833**	**6,349**	**74,596**	**79,785**	**5,189**	**6.5%**	**69,453**	**(7.4%)**
Net Patient Revenue	**72**	**1,219**	**(1,147)**	**(94.1%)**	**1,637**	**(95.6%)**	**883**	**931**	**1,015**	**883**	**836**	**10,919**	**14,249**	**(3,330)**	**(23.4%)**	**13,100**	**(16.6%)**
Disproportionate Share	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Other Directed Payment Programs	1,143	158	985	623.4%	(65)	1,858.5%	90	173	68	26	89	2,406	1,892	514	27.2%	1,262	90.6%
Medicaid Supplemental and Directed Pymts	**1,143**	**158**	**985**	**623.4%**	**(65)**	**1,858.5%**	**90**	**173**	**68**	**26**	**89**	**2,406**	**1,892**	**514**	**27.2%**	**1,262**	**90.6%**
Tax Subsidy Revenue	16	24	(8)	(31.2%)	15	6.6%	46	46	59	28	84	3,210	3,084	126	4.1%	2,880	11.5%
Other Revenue	780	14	766	5,507.5%	342	128.1%	301	286	11	388	101	1,919	376	1,543	410.8%	909	111.1%
Net Operating Revenue	**2,011**	**1,415**	**596**	**42.1%**	**1,929**	**4.3%**	**1,320**	**1,436**	**1,153**	**1,325**	**1,110**	**18,454**	**19,601**	**(1,147)**	**(5.9%)**	**18,151**	**1.7%**
Operating Expenses																	
Salaries	420	445	25	5.6%	436	3.7%	422	455	435	464	440	5,225	5,223	(2)	(0.0%)	4,677	(11.7%)
Contract Labor	40	31	(9)	(29.0%)	103	61.2%	66	87	37	61	51	737	370	(367)	(99.2%)	940	21.6%
Employee Benefits	273	135	(138)	(102.6%)	240	(14.1%)	380	96	119	210	30	2,088	1,621	(467)	(28.8%)	1,545	(35.1%)
Professional Fees	425	512	87	17.0%	429	1.0%	496	459	471	521	452	5,724	6,156	432	7.0%	4,659	(22.9%)
Medical Supplies	46	57	11	20.1%	32	(44.2%)	23	72	25	73	38	540	641	101	15.7%	559	3.4%
Pharmaceutical Supplies	28	15	(13)	(89.2%)	26	(9.5%)	22	8	25	17	30	225	174	(51)	(29.2%)	205	(9.8%)
Other Supplies	45	61	16	26.2%	74	39.5%	63	55	63	51	34	629	693	64	9.3%	666	5.6%
Purchased Services	248	230	(18)	(7.8%)	227	(8.9%)	239	203	196	287	303	3,050	2,797	(253)	(9.0%)	2,726	(11.9%)
Lease and Rent	(1)	43	44	103.4%	(35)	(95.8%)	41	49	50	58	47	477	514	37	7.1%	367	(30.0%)
Insurance	12	12	0	(0.2%)	12	(1.2%)	12	12	12	13	13	148	147	(1)	(0.4%)	143	(3.5%)
Utilities	20	26	6	23.6%	25	20.7%	55	31	26	28	31	331	307	(24)	(8.0%)	316	(4.7%)
Bad Debt	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Depreciation & Amortization	40	48	8	18.1%	156	74.6%	40	40	41	47	47	543	581	38	6.5%	665	18.3%
Interest	19	5	(14)	(301.1%)	25	22.6%	17	20	11	8	2	119	58	(61)	(104.6%)	81	(46.9%)
Other	(73)	84	157	186.8%	(24)	203.3%	60	68	61	567	56	1,371	1,060	(311)	(29.4%)	1,099	(24.7%)
Total Operating Expenses	**1,542**	**1,704**	**162**	**9.5%**	**1,726**	**10.7%**	**1,936**	**1,655**	**1,572**	**2,405**	**1,574**	**21,207**	**20,342**	**(865)**	**(4.3%)**	**18,648**	**(13.7%)**
Operating Margin	**469**	**(289)**	**758**	**261.9%**	**203**	**131.6%**	**(616)**	**(219)**	**(419)**	**(1,080)**	**(464)**	**(2,753)**	**(741)**	**(2,012)**	**271.5%**	**(497)**	**(453.9%)**
Non-Operating Revenue (Exp)																	
Investment Income	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Impairment of Long-Lived Assets	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Gain/(Loss) on Facility Sale	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Corporate Allocation	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Refinancing Costs	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Contribution Received for Acquisition	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Other	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Total Non-Operating Revenue (Exp)	**0**	**0**	**0**	**0.0%**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**	**0**	**0.0%**
Net Margin	**$469**	**($289)**	**$758**	**262.3%**	**$203**	**131.6%**	**($616)**	**($219)**	**($419)**	**($1,080)**	**($464)**	**($2,753)**	**($741)**	**($2,012)**	**(271.5%)**	**($497)**	**(453.9%)**
EBIDA	**$528**	**($236)**	**$764**	**323.7%**	**$384**	**37.5%**	**($559)**	**($159)**	**($367)**	**($1,025)**	**($415)**	**($2,091)**	**($102)**	**($1,989)**	**(1,950.0%)**	**$249**	**(939.8%)**
Operating Margin	23.3%	(20.4%)			10.5%		(46.7%)	(15.3%)	(36.3%)	(81.5%)	(41.8%)	(14.9%)	(3.8%)			(2.7%)	
Total Profit Margin	23.3%	(20.4%)			10.5%		(46.7%)	(15.3%)	(36.3%)	(81.5%)	(41.8%)	(14.9%)	(3.8%)			(2.7%)	
EBIDA Margin	26.3%	(16.7%)			19.9%		(42.3%)	(11.1%)	(31.8%)	(77.4%)	(37.4%)	(11.3%)	(0.5%)			1.4%	

Operating Ratios

Freestone Medical Center

Through the Period Ending Sep-26

($ in Thousands)

	Current Month					Trending					Fiscal-Year-to-Date				
	Actual	Budget	% Var	Prior Year	% Var	Aug-26	Jul-26	Jun-26	May-26	Apr-26	Actual	Budget	% Var	Prior	% Var
Net to Gross %*	1.0%	15.2%	(93.4%)	23.8%	(95.8%)	11.8%	12.6%	13.5%	13.1%	11.6%	12.8%	15.2%	(15.7%)	15.9%	(19.5%)
Supply Cost % NOR															
Medical Supplies	2.3%	4.0%	43.8%	1.6%	(38.3%)	1.8%	5.0%	2.2%	5.5%	3.4%	2.9%	3.3%	10.5%	3.1%	4.9%
Pharmaceutical Supplies	1.4%	1.1%	(33.0%)	1.3%	(5.1%)	1.6%	0.5%	2.2%	1.3%	2.7%	1.2%	0.9%	(37.2%)	1.1%	(8.0%)
Other Supplies	2.2%	4.3%	48.1%	3.8%	42.0%	4.8%	3.8%	5.5%	3.8%	3.0%	3.4%	3.5%	3.6%	3.7%	7.1%
Total Supplies	**5.9%**	**9.4%**	**37.2%**	**6.8%**	**13.4%**	**8.2%**	**9.4%**	**9.8%**	**10.6%**	**9.2%**	**7.6%**	**7.7%**	**1.8%**	**7.9%**	**4.1%**
Total Expense % NOR	76.7%	120.5%	36.4%	89.5%	14.3%	146.6%	115.4%	136.4%	181.3%	141.9%	114.9%	103.8%	(10.7%)	102.7%	(11.9%)
Revenue & Expense per Adj Admission:															
Gross Patient Revenue	$ -	$ 36,232	(100.0%)	$ 28,250	(100.0%)	$ -	$ -	$ 36,489	$ 33,433	$ 35,806	$ 36,768	$ 36,005	2.1%	$ 35,668	3.1%
Net Patient Revenue	$ -	$ 5,493	(100.0%)	$ 6,710	(100.0%)	$ -	$ -	$ 4,924	$ 4,396	$ 4,166	$ 4,695	$ 5,456	(14.0%)	$ 5,660	(17.1%)
Labor Cost	$ -	$ 2,755	100.0%	$ 3,192	100.0%	$ -	$ -	$ 2,867	$ 3,659	$ 2,598	$ 3,461	$ 2,762	(25.3%)	$ 3,094	(11.9%)
Supply Cost	$ -	$ 599	100.0%	$ 540	100.0%	$ -	$ -	$ 549	$ 701	$ 507	$ 599	$ 577	(3.8%)	$ 618	2.9%
Total Expenses	**$ -**	**$ 7,677**	**100.0%**	**$ 7,074**	**100.0%**	**$ -**	**$ -**	**$ 7,629**	**$ 11,969**	**$ 7,848**	**$ 9,118**	**$ 7,789**	**(17.1%)**	**$ 8,057**	**(13.2%)**
Revenue & Expense per Adj Patient Day:															
Gross Patient Revenue	$ -	$ 9,571	(100.0%)	$ 14,648	(100.0%)	$ -	$ -	$ 16,217	$ 13,995	$ 14,134	$ 13,815	$ 9,540	44.8%	$ 11,889	16.2%
Net Patient Revenue	$ -	$ 1,451	(100.0%)	$ 3,479	(100.0%)	$ -	$ -	$ 2,188	$ 1,840	$ 1,645	$ 1,764	$ 1,446	22.0%	$ 1,887	(6.5%)
Labor Cost	$ -	$ 728	100.0%	$ 1,655	100.0%	$ -	$ -	$ 1,274	$ 1,532	$ 1,026	$ 1,301	$ 732	(77.7%)	$ 1,031	(26.1%)
Supply Cost	$ -	$ 158	100.0%	$ 280	100.0%	$ -	$ -	$ 244	$ 293	$ 200	$ 225	$ 153	(47.2%)	$ 206	(9.4%)
Total Expenses	**$ -**	**$ 2,028**	**100.0%**	**$ 3,668**	**100.0%**	**$ -**	**$ -**	**$ 3,391**	**$ 5,010**	**$ 3,098**	**$ 3,426**	**$ 2,064**	**(66.0%)**	**$ 2,686**	**(27.6%)**
Labor Cost/AA	$ -	$ 2,755	100.0%	$ 3,192	100.0%	$ -	$ -	$ 2,867	$ 3,659	$ 2,598	$ 3,461	$ 2,762	(25.3%)	$ 3,094	(11.9%)
Labor Cost/AA, CMI Adj.	$ -	$ 2,126	100.0%	$ 3,246	100.0%	$ -	$ -	$ 3,049	$ 3,881	$ 2,744	$ 4,689	$ 2,132	(120.0%)	$ 2,539	(84.7%)
Labor Cost/APD	$ -	$ 728	100.0%	$ 1,655	100.0%	$ -	$ -	$ 1,274	$ 1,532	$ 1,026	$ 1,301	$ 732	(77.7%)	$ 1,031	(26.1%)
Labor Cost/APD, CMI Adj.	$ -	$ 562	100.0%	$ 1,683	100.0%	$ -	$ -	$ 1,355	$ 1,625	$ 1,083	$ 1,762	$ 565	(211.9%)	$ 846	(108.2%)
S&W % NOR	22.9%	33.7%	32.1%	28.0%	18.2%	37.0%	37.8%	40.9%	39.6%	44.3%	32.3%	28.5%	(13.2%)	30.9%	(4.4%)
Labor Cost (S&W plus Benefits) % NOR	36.5%	43.2%	15.6%	40.4%	9.7%	65.8%	44.5%	51.3%	55.4%	47.0%	43.6%	36.8%	(18.5%)	39.5%	(10.6%)
Avg Hourly Rate	$31.75	$31.66	(0.3%)	$34.19	7.1%	$32.17	$33.58	$31.51	$33.64	$32.17	$31.70	$30.55	(3.8%)	$29.18	(8.6%)
Total Contract $	**$ 49,000**	**$ 31,000**	**(58.1%)**	**$ 132,788**	**63.1%**	**$ 68,000**	**$ 47,000**	**$ 65,000**	**$ 61,000**	**$ 48,000**	**$ 729,000**	**$ 370,000**	**(97.0%)**	**$ 967,908**	**24.7%**
Contract Staffing $	$ 49,000	$ 31,000	(58.1%)	$ 132,788	63.1%	$ 68,000	$ 47,000	$ 65,000	$ 61,000	$ 48,000	$ 729,000	$ 370,000	(97.0%)	$ 967,908	24.7%
Contract Services $	$ -	$ -	0.0%	$ -	0.0%	$ -	$ -	$ -	$ -	$ -	$ -	$ -	0.0%	$ -	-
Total Contract FTEs	**5.2**	**0.5**	**(946.0%)**	**4.93**	**(6.1%)**	**7.0**	**8.6**	**7.3**	**6.7**	**5.9**	**7.3**	**0.5**	**###**	**7.5**	**2.8%**
Contract Staffing FTEs	5.2	2.5	(109.2%)	4.93	(6.1%)	7.0	8.6	7.3	6.7	5.9	7.3	2.5	(192.3%)	7.5	2.8%
Contract Services FTEs	0.0	0.0	0.0%	0.00	0.0%	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0%	0.0	0.0%
Overtime $	$ 21,000	$ 9,000	(133.3%)	$ 5,000	(320.0%)	$ 26,000	$ 33,000	$ 21,000	$ 36,000	$ 26,000	$ 309,000	$ 108,000	(186.1%)	$ 164,000	(88.4%)
Overtime %	2.7%	3.0%	11.1%	3.6%	24.4%	4.2%	5.1%	4.1%	4.3%	4.2%	3.9%	3.0%	(27.7%)	3.8%	(1.2%)
FTEs (Incl Contract Depts)	84.6	87.9	3.7%	92.06	8.1%	85.7	91.1	87.4	88.2	89.2	90.3	87.9	(2.8%)	92.4	2.2%
FTEs per AOB, Total	-	3.14	100.0%	5.87	100.0%	-	-	5.65	5.70	5.26	4.13	3.25	(27.1%)	4.99	17.2%
Productivity FTE Variance (Over)/Under	0.0										(14.9)				

**NPR / GPR*

***Salaries and Wages (S&W) includes Salaries plus Contract Labor*

(Brackets indicate an Unfavorable Variance)

CHC

Patient Revenue Analysis

Freestone Medical Center

Through the Period Ending Sep-26

($ in Thousands)

	Current Month											Fiscal-Year-to-Date					
	Actual	Budget	# Var	% Var	Prior Year	% Var	Aug-26	Jul-26	Jun-26	May-26	Apr-26	Actual	Budget	# Var	% Var	Prior	% Var
Patient Bad Debt % GPR	(23.0%)	4.8%		*578.0%*	4.4%	*626.8%*	12.3%	0.1%	9.8%	19.8%	11.1%	8.8%	4.8%		*(83.0%)*	4.8%	*(84.4%)*
Charity % Gross	42.4%	0.1%		*(48,558.0%)*	28.7%	*(47.4%)*	0.0%	0.3%	0.0%	0.0%	0.0%	3.6%	0.1%		*(4,082.7%)*	2.5%	*(43.6%)*
Inpatient Revenue %	0.0%	12.6%		*(100.0%)*	11.5%	*(100.0%)*	0.2%	0.0%	7.8%	9.0%	7.5%	8.3%	13.1%		*(36.8%)*	11.7%	*(29.2%)*
Outpatient Revenue %	100.0%	87.4%		*14.4%*	88.5%	*13.0%*	99.8%	100.0%	92.2%	91.0%	92.5%	91.7%	86.9%		*5.5%*	88.3%	*3.9%*
Gross Patient Revenue by Payor Class:																	
Medicare	$1,384	$1,709	($325)	*(19.0%)*	$1,065	*30.0%*	$1,328	$1,213	$1,153	$1,320	$1,619	$15,547	$19,989	($4,442)	*(22.2%)*	$16,292	*(4.6%)*
Medicaid	517	497	20	*4.0%*	408	*26.7%*	385	440	379	416	409	5,478	5,812	(334)	*(5.7%)*	4,836	*13.3%*
Managed Medicare	1,652	1,740	(88)	*(5.1%)*	1,695	*(2.5%)*	1,865	1,623	143	1,755	1,679	17,999	20,349	(2,350)	*(11.5%)*	17,197	*4.7%*
Managed Care (HMO/PPO)	2,381	2,726	(345)	*(12.7%)*	1,960	*21.5%*	3,690	2,343	4,095	1,756	2,026	29,923	31,874	(1,951)	*(6.1%)*	26,241	*14.0%*
Indemnity & Other	259	880	(621)	*(70.6%)*	322	*(19.6%)*	383	447	392	670	759	5,490	10,295	(4,805)	*(46.7%)*	4,675	*17.4%*
Self Pay	1,029	489	540	*110.4%*	784	*31.3%*	1,188	1,033	836	800	693	9,959	5,716	4,243	*74.2%*	8,629	*15.4%*
Total	**$7,222**	**$8,041**	**($819)**	***(10.2%)***	**$6,234**	***15.8%***	**$8,839**	**$7,099**	**$6,998**	**$6,717**	**$7,185**	**$84,396**	**$94,035**	**($9,639)**	***(10.3%)***	**$77,870**	***8.4%***
Gross Payor Mix %:																	
Medicare	19.2%	21.3%		*(9.8%)*	17.1%	*12.2%*	15.0%	17.1%	16.5%	19.7%	22.5%	18.4%	21.3%		*(13.3%)*	20.9%	*(12.0%)*
Medicaid	7.2%	6.2%		*15.8%*	6.5%	*9.4%*	4.4%	6.2%	5.4%	6.2%	5.7%	6.5%	6.2%		*5.0%*	6.2%	*4.5%*
Managed Medicare	22.9%	21.6%		*5.7%*	27.2%	*(15.9%)*	21.1%	22.9%	2.0%	26.1%	23.4%	21.3%	21.6%		*(1.4%)*	22.1%	*(3.4%)*
Managed Care (HMO/PPO)	33.0%	33.9%		*(2.8%)*	31.4%	*4.9%*	41.7%	33.0%	58.5%	26.1%	28.2%	35.5%	33.9%		*4.6%*	33.7%	*5.2%*
Indemnity & Other	3.6%	10.9%		*(67.2%)*	5.2%	*(30.6%)*	4.3%	6.3%	5.6%	10.0%	10.6%	6.5%	10.9%		*(40.6%)*	6.0%	*8.4%*
Self Pay	14.2%	6.1%		*134.3%*	12.6%	*13.3%*	13.4%	14.6%	11.9%	11.9%	9.6%	11.8%	6.1%		*94.1%*	11.1%	*6.5%*
Total	**100.0%**	**100.0%**		**0.0%**	**100.0%**	**0.0%**	**100.0%**	**100.0%**	**100.0%**	**100.0%**	**100.0%**	**100.0%**	**100.0%**		**0.0%**	**100.0%**	*0.0%*
Net-to-Gross %:																	
Medicare*	(15.8%)	19.9%		*(179.1%)*	25.6%	*(161.6%)*	15.8%	17.5%	11.9%	28.5%	29.7%	15.7%	19.9%		*(21.3%)*	16.1%	*(2.6%)*
Medicaid*	17.5%	10.6%		*65.0%*	(64.9%)	*(126.9%)*	28.6%	(6.3%)	22.5%	18.2%	(8.5%)	21.1%	10.6%		*99.2%*	(0.4%)	*(5,830.8%)*
Managed Medicare	22.9%	7.9%		*190.6%*	66.8%	*(65.7%)*	10.1%	7.1%	(1,135.7%)	28.2%	16.4%	2.5%	7.9%		*(68.9%)*	9.0%	*(72.8%)*
Managed Care (HMO/PPO)	22.6%	24.8%		*(9.1%)*	29.5%	*(23.5%)*	54.6%	6.4%	57.4%	3.8%	6.0%	29.3%	24.8%		*18.1%*	21.3%	*37.9%*
Indemnity & Other	13.5%	58.3%		*(76.8%)*	273.0%	*(95.0%)*	(55.9%)	(126.6%)	(44.9%)	110.3%	35.3%	6.4%	58.3%		*(89.0%)*	38.0%	*(83.1%)*
Self Pay	(237.8%)	(23.5%)		*911.2%*	(168.1%)	*41.5%*	73.8%	72.8%	54.7%	57.5%	75.9%	41.8%	(23.6%)		*(277.4%)*	9.8%	*327.5%*
Total**	**1.0%**	**15.2%**		***(93.4%)***	**23.8%**	***(95.8%)***	**11.8%**	**12.6%**	**13.5%**	**13.1%**	**11.6%**	**12.8%**	**15.2%**		***(15.7%)***	**15.9%**	***(19.5%)***
Acute Discharges by Payor																	
Medicare	0	10	(10)	*(100.0%)*	7	*(100.0%)*	0	0	6	8	5	58	129	(71)	*(55.0%)*	106	*(45.3%)*
Medicaid	0	1	(1)	*(100.0%)*	1	*(100.0%)*	0	0	1	0	0	5	12	(7)	*(58.3%)*	9	*(44.4%)*
Managed Medicare	0	7	(7)	*(100.0%)*	12	*(100.0%)*	0	0	5	7	8	76	87	(11)	*(12.6%)*	77	*(1.3%)*
Managed Care (HMO/PPO)	0	4	(4)	*(100.0%)*	4	*(100.0%)*	0	0	1	2	4	25	52	(27)	*(51.9%)*	44	*(43.2%)*
Self Pay	0	1	(1)	*(100.0%)*	0	*0.0%*	0	0	0	1	1	9	6	3	*50.0%*	1	*800.0%*
Other	0	3	(3)	*(100.0%)*	4	*(100.0%)*	0	0	3	0	0	20	31	(11)	*(35.5%)*	30	*(33.3%)*
Total	**0**	**26**	**(26)**	***(100.0%)***	**28**	***(100.0%)***	**0**	**0**	**16**	**18**	**18**	**193**	**317**	**(124)**	***(39.1%)***	**267**	***(27.7%)***
Acute Patient Days by Payor																	
Medicare	0	33	(33)	*(100.0%)*	11	*(100.0%)*	0	0	15	23	12	158	401	(243)	*(60.6%)*	317	*(50.2%)*
Medicaid	0	3	(3)	*(100.0%)*	3	*(100.0%)*	0	0	2	0	0	10	36	(26)	*(72.2%)*	30	*(66.7%)*
Managed Medicare	0	24	(24)	*(100.0%)*	22	*(100.0%)*	0	0	13	15	13	210	290	(80)	*(27.6%)*	241	*(12.9%)*
Managed Care (HMO/PPO)	0	9	(9)	*(100.0%)*	13	*(100.0%)*	0	0	2	4	10	62	112	(50)	*(44.6%)*	98	*(36.7%)*
Self Pay	0	3	(3)	*(100.0%)*	0	*0.0%*	0	0	0	1	3	23	18	5	*27.8%*	0	*0.0%*
Other	0	6	(6)	*(100.0%)*	5	*(100.0%)*	0	0	4	0	0	40	94	(54)	*(57.4%)*	92	*(56.5%)*
Total	**0**	**78**	**(78)**	***(100.0%)***	**54**	***(100.0%)***	**0**	**0**	**36**	**43**	**38**	**503**	**951**	**(448)**	***(47.1%)***	**778**	***(35.3%)***
Acute LOS by Payor																	
Medicare	0.00	3.30	3.30	*100.0%*	1.57	*100.0%*	0.00	0.00	2.50	2.88	2.40	2.72	3.11	0.38	*12.4%*	2.99	*8.9%*
Medicaid	0.00	3.00	3.00	*100.0%*	3.00	*100.0%*	0.00	0.00	2.00	0.00	0.00	2.00	3.00	1.00	*33.3%*	3.33	*40.0%*
Managed Medicare	0.00	3.43	3.43	*100.0%*	1.83	*100.0%*	0.00	0.00	2.60	2.14	1.63	2.76	3.33	0.57	*17.1%*	3.13	*11.7%*
Managed Care (HMO/PPO)	0.00	2.25	2.25	*100.0%*	3.25	*100.0%*	0.00	0.00	2.00	2.00	2.50	2.48	2.15	(0.33)	*(15.1%)*	2.23	*(11.3%)*
Self Pay	0.00	3.00	3.00	*100.0%*	0.00	*0.0%*	0.00	0.00	0.00	1.00	3.00	2.56	3.00	0.44	*14.8%*	0.00	*0.0%*
Other	0.00	2.00	2.00	*100.0%*	1.25	*100.0%*	0.00	0.00	1.33	0.00	0.00	2.00	3.03	1.03	*34.0%*	3.07	*34.8%*
Total	**0.00**	**3.00**	**3.00**	***100.0%***	**1.93**	***100.0%***	**0.00**	**0.00**	**2.25**	**2.39**	**2.11**	**2.61**	**3.00**	**0.39**	***13.1%***	**2.91**	***10.6%***

*Medicare Net to Gross % = Total Medicare GPR - All Medicare Contractuals (including any Cost Report Adjustments rolled up under Medicare Contractuals in the I/S) / Total Medicare GPR

*Medicaid Net to Gross % = Total Medicaid GPR - All Medicaid Contractuals (including any Cost Report Adjustments rolled up under Medicaid Contractuals in the I/S) / Total Medicaid GPR

** Total Net-to-Gross % is calculated as: NPR /Total GPR

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Trend Information

Freestone Medical Center

Through the Period Ending Sep-26

($ in Thousands)

	Twelve-Month Trend												
	Oct-25	**Nov-25**	**Dec-25**	**Jan-26**	**Feb-26**	**Mar-26**	**Apr-26**	**May-26**	**Jun-26**	**Jul-26**	**Aug-26**	**Sep-26**	**12 Mo Avg**
Income Statement Summary													
Total Net Revenue	$1,674	$1,582	$1,042	$2,245	$1,877	$1,682	$1,110	$1,326	$1,153	$1,434	$1,320	$2,011	$1,538
Total Operating Expenses	$1,712	$1,748	$1,882	$1,698	$1,672	$1,812	$1,575	$2,404	$1,573	$1,655	$1,935	$1,541	$1,767
Operating Margin	($38)	($166)	($840)	$547	$205	($130)	($465)	($1,078)	($420)	($221)	($615)	$469	($229)
Net Margin	($38)	($166)	($840)	$547	$205	($130)	($465)	($1,078)	($420)	($221)	($615)	$469	($229)
EBIDA	$20	($113)	($788)	$602	$261	($76)	($415)	($1,025)	($367)	($159)	($559)	$528	($174)
Volume Indicators													
Acute Admissions	25	15	29	23	22	28	15	18	16	0	0	0	16
Acute Discharges	26	16	31	21	21	26	18	18	16	0	0	0	16
Total Acute Patient Days	67	41	86	74	54	64	38	43	36	0	0	0	42
ADC, Acute	2.2	1.4	2.8	2.4	1.9	2.1	1.3	1.4	1.2	0.0	0.0	0.0	1.4
Gross Patient Revenue	$7,387	$5,837	$7,018	$7,636	$6,644	$7,465	$7,185	$6,716	$7,522	$7,402	$7,454	$7,250	$7,126
Inpatient Revenue	$880	$547	$1,111	$1,009	$736	$1,034	$537	$602	$584	$1	$18	$0	$588
Adjusted Patient Days, Total	629	437	543	560	488	462	508	480	464	0	0	0	381
ALOS, Acute Discharges	2.58	2.56	2.77	3.52	2.57	2.46	2.11	2.39	2.25	0.00	0.00	0.00	1.94
Surgeries	12	18	14	15	5	12	17	6	10	19	12	13	13
ER Visits	814	732	859	802	783	838	796	789	818	804	885	836	813
Births	0	0	0	0	0	0	0	0	0	0	0	0	0
Total O/P Registrations	2,397	2,042	2,322	2,263	2,320	2,209	2,202	2,054	2,359	2,234	2,262	2,287	2,246
Operating Indicators													
FTEs	91.1	94.2	95.3	97.0	88.7	91.5	89.2	88.2	87.4	91.1	85.7	84.6	90.3
Operating Margin %	(2.3%)	(10.5%)	(80.6%)	24.4%	10.9%	(7.7%)	(41.9%)	(81.3%)	(36.4%)	(15.4%)	(46.6%)	23.3%	(22.0%)
Revenue Deductions as % of GPR	78.8%	79.2%	90.9%	87.1%	87.5%	85.7%	88.4%	86.8%	86.5%	87.4%	88.2%	99.0%	87.1%
Salary, Wages and Employee Benefits	$578	$657	$748	$712	$659	$610	$521	$735	$591	$638	$868	$734	$671
Salary & Benefits as % of NOR	34.6%	41.5%	71.7%	31.7%	35.1%	36.3%	47.0%	55.4%	51.3%	44.5%	65.8%	36.5%	45.9%
FTEs per AOB, Total	4.48	6.46	5.44	5.37	5.09	6.14	5.26	5.70	5.65	0.00	0.00	0.00	4.13
Medical Supplies as % of NOR	2.1%	2.5%	4.9%	1.6%	1.8%	4.0%	3.4%	5.5%	2.2%	5.0%	1.8%	2.3%	3.1%
Pharmaceutical Supplies as % of NOR	0.5%	0.9%	1.8%	0.5%	1.3%	1.1%	2.7%	1.3%	2.2%	0.5%	1.6%	1.4%	1.3%
Other Supplies as % of NOR	3.0%	3.4%	5.6%	1.8%	3.1%	3.3%	3.0%	3.8%	5.5%	3.8%	4.8%	2.2%	3.6%
Liquidity													
Cash and Cash Equivalents	$1,738	$1,065	$1,235	$1,465	$1,982	$717	$1,591	$546	$696	$814	$831	$1,867	$1,212
Depreciation & Amortization	$49	$49	$48	$47	$48	$47	$47	$47	$41	$40	$40	$40	$45
Days Cash on Hand	34	20	23	27	36	13	29	9	12	14	14	33	22
Total Cash Collections	$2,986	$736	$1,244	$811	$1,209	$1,536	$1,245	$1,306	$1,005	$951	$873	$3,526	$1,452
Average Payment Period with Inter-Company	109	105	93	108	108	84	118	70	123	126	127	172	112
Average Payment Period without Inter-Company	109	105	93	108	108	84	118	70	123	126	127	172	112
Patient Accounts Receivable, Net	$3,338	$3,682	$3,018	$3,215	$2,974	$2,982	$2,799	$2,429	$2,617	$2,575	$3,373	$2,376	$2,948
Capital Structure													
Long Term Debt to Capitalization	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Debt Service Coverage	0.2	(0.5)	(5.4)	(0.6)	(0.0)	(1.1)	(0.8)	(1.5)	(1.7)	(1.0)	(1.1)	(0.8)	(1.2)
A/R Analytics													
Rolling 12 Mos Cash Collect % Total Net Revenue	106.0%	100.1%	99.4%	93.1%	93.3%	94.9%	92.5%	93.9%	93.8%	94.8%	93.5%	94.9%	95.8%
Total Patient Cash Collections	$937	$530	$989	$769	$1,194	$1,015	$1,245	$890	$935	$915	$838	$917	$931
Rolling12 Mos Patient Cash Collect % Net Patient Revenue	89.6%	82.6%	81.9%	81.6%	84.6%	86.2%	88.4%	87.3%	88.2%	89.6%	92.1%	89.5%	86.8%
Gross Days in Patient A/R	90.2	97.4	97.3	101.8	95.6	98.8	99.9	105.5	108.2	110.5	114.9	108.4	102.4
Net Days in Patient A/R	73.3	75.9	81.3	104.3	109.2	93.1	90.9	80.1	87.1	83.8	109.8	116.0	92.1
Days Unbilled	4	5	7	4	5	3	4	5	4	3	4	8	5
Percent of Medicare < 60 days	63.0%	57.0%	57.0%	69.0%	67.0%	69.0%	79.0%	73.0%	77.0%	66.0%	77.0%	90.0%	70.3%
Percent of Medicaid < 90 days	56.0%	56.0%	54.0%	51.0%	46.0%	38.0%	38.0%	42.0%	40.0%	51.0%	49.0%	58.0%	48.3%
Percent of Managed Medicare < 90 days	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Percent of Commercial Insurance < 90 days	76.0%	61.0%	58.0%	63.0%	65.0%	65.0%	60.0%	62.0%	64.0%	63.0%	63.0%	62.0%	63.5%
Credit Balance %	5.8%	4.4%	3.0%	3.2%	3.6%	3.1%	5.1%	3.5%	3.8%	3.6%	3.8%	4.7%	4.0%
Cost to Collect per Dollar	$0.04	$0.08	$0.08	$0.10	$0.09	$0.06	$0.13	$0.08	$0.07	$0.16	$0.05	$0.01	$0.08

CHC
Community Hospital Corporation

Summary Cash Flow Analysis

and

Percent Change in Gross and Net Patient Revenue

($ in Thousands)

Freestone Medical Center

Sep-26

	Fiscal-Year-to-Date					*Six-Month Trend*						*Current Month*			
	Current	Budget	*% Var*	Prior	*% Var*	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Budget	*% Var*	Prior Year	*% Var*
EBIDA	($2,091)	($102)	*1,950.0%*	$249	*(939.8%)*	($415)	($1,023)	($367)	($161)	($558)	$528	($236)	*(323.9%)*	$384	*37.6%*
Capital Expenditures	$0	$0	*0.0%*	$0	*0.0%*	$0	$0	$0	$0	$0	$0	$0	*0.0%*	$0	*0.0%*
Net Cash Flow	($2,091)	($102)	*1,950.0%*	$249	*(939.8%)*	($415)	($1,023)	($367)	($161)	($558)	$528	($236)	*(323.9%)*	$384	*37.6%*

Time Period	Gross Patient Revenue	Net Patient Revenue	Total Operating Expense	Spread Net Rev - Total Expenses
Current Month vs Same Month Prior Year	*5.2%*	*(22.7%)*	*(10.7%)*	*(12.0%)*
Current Fiscal-Year-to-Date vs Prior Fiscal-Year-To-date	*3.6%*	*(7.2%)*	*13.7%*	*(21.0%)*

Supply Chain Trend Information ($ in thousands)

Freestone Medical Center

Through the Period Ending Sep-26

	Twelve-Month Trend											
	Oct-25	**Nov-25**	**Dec-25**	**Jan-26**	**Feb-26**	**Mar-26**	**Apr-26**	**May-26**	**Jun-26**	**Jul-26**	**Aug-26**	**Sep-26**
Case Mix Index, Total	1.0493	0.8500	0.9591	1.0859	1.1172	0.9668	0.9470	0.9428	0.9404	0.0000	0.0000	0.0000
Average Daily Census	2	1	3	2	2	2	1	1	1	0	0	0
Patient Days, Total	75	41	86	74	54	64	38	43	36	0	0	0
Adjusted Patient Days, Total	629	437	543	560	488	462	508	480	464	0	0	0
Admissions, Total	26	15	29	23	22	28	15	18	16	0	0	0
Adjusted Admissions, Total	218	160	183	174	199	202	201	201	206	0	0	0
Surgeries, Inpatient	0	0	0	0	0	0	0	0	0	0	0	0
Surgeries, Outpatient	62	47	46	45	40	37	54	40	30	75	56	48
Surgeries, Total	62	47	46	45	40	37	54	40	30	75	56	48
Supply Chain Statistics - Income Statement												
Net Operating Revenue	$1,674	$1,582	$1,042	$2,245	$1,877	$1,682	$1,110	$1,326	$1,153	$1,434	$1,320	$2,011
Supply Expense	$94	$109	$128	$88	$116	$143	$102	$141	$113	$134	$108	$119
Total Operating Expenses	$1,712	$1,748	$1,882	$1,698	$1,672	$1,812	$1,575	$2,404	$1,573	$1,655	$1,935	$1,541
Supply Expenses per Adj Pat Day - CMI Adj	$143	$292	$246	$145	$212	$319	$211	$311	$259	$0	$0	$0
Supply Expenses per Adj Admission - CMI Adj	$411	$799	$729	$467	$521	$730	$536	$743	$584	$0	$0	$0
Supply Expenses % NOR	6%	7%	12%	4%	6%	8%	9%	11%	10%	9%	8%	6%
Operating Expense, CMI Adj - Per Adjusted Patient Day	$2,593	$4,706	$3,614	$2,794	$3,070	$4,057	$3,271	$5,314	$3,606	$0	$0	$0
Operating Expense, CMI Adj - Per Adjusted Admission	$7,479	$12,862	$10,718	$8,989	$7,535	$9,273	$8,287	$12,695	$8,113	$0	$0	$0
Supply Chain Statistics - Balance Sheet												
General Store Inventory	$64	$67	$66	$63	$65	$54	$52	$54	$53	$53	$53	$52
OR Inventory	$19	$19	$19	$19	$19	$13	$13	$13	$13	$13	$13	$13
Pharmacy Inventory	$95	$95	$95	$95	$95	$94	$94	$94	$94	$94	$94	$82
Other Inventory	$74	$74	$74	$74	$74	$89	$99	$99	$99	$99	$99	$87
Total Inventory	$251	$254	$253	$250	$252	$251	$258	$260	$259	$259	$259	$234
General Store Inventory per Adj Admission	$292	$417	$359	$362	$327	$267	$257	$267	$258	$0	$0	$0
General Store Inventory per Adj Admission - CMI Adj	$278	$491	$374	$334	$293	$277	$272	$283	$274	$0	$0	$0
OR Inventory per Adj Admission	$86	$118	$103	$108	$95	$64	$64	$64	$62	$0	$0	$0
OR Inventory per Adj Admission - CMI Adj	$82	$139	$107	$100	$85	$66	$68	$68	$66	$0	$0	$0
OR Inventory Cost per Case	$304	$401	$409	$419	$471	$348	$238	$322	$429	$172	$230	$273
Pharmacy Inventory per Adj Admission	$434	$592	$517	$544	$477	$467	$471	$470	$458	$0	$0	$0
Pharmacy Inventory per Adj Admission - CMI Adj	$413	$696	$539	$501	$427	$483	$497	$499	$487	$0	$0	$0
Total Inventory per Adj Pat Day	$399	$581	$466	$447	$517	$543	$507	$541	$559	$0	$0	$0
Total Inventory per Adj Pat Day - CMI Adj	$380	$683	$486	$412	$463	$562	$535	$574	$594	$0	$0	$0
Total Inventory per Adj Admission	$1,150	$1,588	$1,381	$1,438	$1,270	$1,241	$1,284	$1,293	$1,257	$0	$0	$0
Total Inventory per Adj Admission - CMI Adj	$1,096	$1,868	$1,440	$1,325	$1,136	$1,284	$1,356	$1,371	$1,337	$0	$0	$0
Inventory Days on Hand	66	68	69	69	68	65	64	61	66	60	65	58
Days Cash on Hand	34	20	23	27	36	13	29	9	12	14	14	33

CHC
Community Hospital Corporation

Business Office Elements

Through the Period Ending Sep-26

Freestone Medical Center

Indicator	*Target*	*Current Month*	*FYTD*		
			High	*Low*	*Avg*
Days Unbilled 1	5 days	8 days	8 days	3 days	5 days
Rolling 12 Mos Cash Collect % Net Rev	100.0%	94.9%	106.0%	92.5%	95.8%
A/R Days (Net) 3	48 days	116 days	116 days	73 days	92 days
Percent of Medicare < 60 days 4	95%	90%	90%	57%	70%
Percent of Medicaid < 90 days 5	90%	58%	58%	38%	48%
Percent of Commercial Insurance < 90 days 6	90%	62%	76%	58%	64%
Credit Balance % 7	3%	5%	6%	3%	4%
Cost to Collect per Dollar 8	$0.05	$0.01	$0.16	$0.01	$0.08

Definitions:

1. Days Unbilled: Discharged not billed amount on the last day of the month divided by daily gross revenue for the current month.
2. Rolling 12 Mos Cash Collect % Net Revenue*: Rolling 12 mo Cash Collections / (Rolling 12 months 30 day lag Net Rev)
3. AR Days Net: Net Accounts Receivable / (Last 3 months Net Patient Revenue Less BD / Days in Period).
4. Medicare: Traditional Medicare ONLY, excludes all Managed Care Medicare payers.
5. Medicaid: Includes ALL Medicaid, traditional and managed care.
6. Commercial Insurance: Includes all commercially contracted and Managed Medicare payers; excluding Charity and Self-Pay.
7. Credit Balance %: Credit balances on the last day of the month divided by gross A/R on the last day of the month.
8. Cost to Collect per Dollar: Direct costs for the month for business office and admissions, including benefits, divided by collections for the month.

CHC

Income Statement

Freestone Medical Center

Through the Period Ending Sep-26

($ in Thousands)

Current Month											*Fiscal-Year-to-Date*									
				Variance *		Prior		Variance *							Variance *		Prior		Variance *	
Actual	%GPR	Budget	%GPR	$	%	Year	%GPR	$	%		Actual	%GPR	Budget	%GPR	$	%	Year	%GPR	$	%
$0	0.0%	$1,014	12.6%	($1,014)	(100.0%)	$791	11.5%	($791)	(100.0%)	Inpatient Revenue	$7,059	8.3%	$12,278	13.1%	($5,219)	(42.5%)	$9,630	11.7%	($2,571)	(26.7%)
7,250	100.0%	7,027	87.4%	223	3.2%	6,101	88.5%	1,149	18.8%	Outpatient Revenue	78,456	91.7%	81,756	86.9%	(3,300)	(4.0%)	72,923	88.3%	5,533	7.6%
7,250	**100.0%**	**8,041**	**100.0%**	**(791)**	**(9.8%)**	**6,892**	**100.0%**	**358**	**5.2%**	**TOTAL GROSS PATIENT REVENUE**	**85,515**	**100.0%**	**94,034**	**100.0%**	**(8,519)**	**(9.1%)**	**82,553**	**100.0%**	**2,962**	**3.6%**
										REVENUE DEDUCTIONS										
1,602	22.1%	1,368	17.0%	(234)	(17.1%)	792	11.5%	(810)	(102.2%)	Medicare Contractual	13,108	15.3%	16,003	17.0%	2,895	18.1%	13,669	16.6%	561	4.1%
427	5.9%	444	5.5%	17	4.0%	673	9.8%	246	36.6%	Medicaid Contractual	4,322	5.1%	5,196	5.5%	874	16.8%	4,854	5.9%	532	11.0%
0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	Prior Year Medicare Cost Report Adj.	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	Prior Year Medicaid Cost Report Adj.	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
1,274	17.6%	1,603	19.9%	329	20.5%	563	8.2%	(711)	(126.3%)	Managed Medicare	17,558	20.5%	18,748	19.9%	1,190	6.3%	15,648	19.0%	(1,910)	(12.2%)
1,843	25.4%	2,049	25.5%	206	10.0%	1,381	20.0%	(462)	(33.5%)	Managed Care (HMO/PPO) Discounts	21,146	24.7%	23,958	25.5%	2,812	11.7%	20,658	25.0%	(488)	(2.4%)
3,071	42.4%	7	0.1%	(3,064)	###	1,981	28.7%	(1,090)	(55.1%)	Charity & Indigent Discounts	3,043	3.6%	80	0.1%	(2,963)	(3,725.2%)	2,045	2.5%	(998)	(48.8%)
71	1.0%	321	4.0%	250	77.8%	(603)	-8.7%	(674)	(111.8%)	Other Discounts	3,903	4.6%	3,756	4.0%	(147)	(3.9%)	2,419	2.9%	(1,484)	(61.4%)
405	5.6%	597	7.4%	192	32.2%	121	1.8%	(284)	(234.3%)	Self Pay Discounts	2,752	3.2%	6,983	7.4%	4,231	60.6%	5,740	7.0%	2,988	52.1%
153	2.1%	46	0.6%	(107)	(231.9%)	46	0.7%	(107)	(232.3%)	Administrative Adjustments	1,235	1.4%	538	0.6%	(697)	(129.5%)	479	0.6%	(756)	(158.0%)
(1,668)	-23.0%	387	4.8%	2,055	531.2%	301	4.4%	1,969	653.4%	Patient Bad Debt	7,529	8.8%	4,523	4.8%	(3,006)	(66.5%)	3,941	4.8%	(3,588)	(91.1%)
7,178	**99.0%**	**6,822**	**84.8%**	**(356)**	**(5.2%)**	**5,255**	**76.2%**	**(1,923)**	**(36.6%)**	**TOTAL REVENUE DEDUCTIONS**	**74,596**	**87.2%**	**79,785**	**84.8%**	**5,189**	**7.3%**	**69,453**	**84.1%**	**(5,143)**	**(5.9%)**
72	**1.0%**	**1,219**	**15.2%**	**(1,147)**	**(94.1%)**	**1,637**	**23.8%**	**(1,565)**	**(95.6%)**	**TOTAL NET PATIENT REVENUE**	**10,919**	**12.8%**	**14,249**	**15.2%**	**(3,330)**	**(17.4%)**	**13,100**	**15.9%**	**(2,181)**	**(16.6%)**
0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	Disproportionate Share	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
1,143	15.8%	158	2.0%	985	623.4%	(65)	-0.9%	1,208	1,858.5%	Other Directed Payment Programs	2,406	2.8%	1,892	2.0%	514	27.2%	1,262	1.5%	1,144	90.6%
1,143	**15.8%**	**158**	**2.0%**	**985**	**623.4%**	**(65)**	**-0.9%**	**1,208**	**1,858.5%**	**MCAID SUPP AND DIR PYMT PROG**	**2,406**	**2.8%**	**1,892**	**2.0%**	**514**	**27.2%**	**1,262**	**1.5%**	**1,144**	**90.6%**
16	0.2%	24	0.3%	(8)	(31.2%)	15	0.2%	1	6.6%	**Tax Subsidy Revenue**	3,210	3.8%	3,084	3.3%	126	4.1%	2,880	3.5%	330	11.5%
780	10.8%	14	0.2%	766	5,507.5%	342	5.0%	438	128.1%	**Other Revenue**	1,919	2.2%	376	0.4%	1,543	410.8%	909	1.1%	1,010	111.0%
2,011	**27.7%**	**1,415**	**17.6%**	**596**	**42.1%**	**1,929**	**28.0%**	**82**	**4.3%**	**TOTAL NET REVENUE**	**18,454**	**21.6%**	**19,601**	**20.8%**	**(1,147)**	**(5.9%)**	**18,151**	**22.0%**	**303**	**1.7%**
	%NOR		%NOR				%NOR			**OPERATING EXPENSE**		%NOR		%NOR				%NOR		
420	20.9%	445	31.4%	25	5.6%	436	22.6%	16	3.7%	Salaries	5,225	28.3%	5,223	26.6%	(2)	(0.0%)	4,677	25.8%	(548)	(11.7%)
40	2.0%	31	2.2%	(9)	(29.0%)	103	5.3%	63	61.2%	Contract Labor	737	4.0%	370	1.9%	(367)	(99.2%)	940	5.2%	203	21.6%
273	13.6%	135	9.5%	(138)	(102.6%)	240	12.4%	(33)	(14.1%)	Employee Benefits	2,088	11.3%	1,621	8.3%	(467)	(28.8%)	1,545	8.5%	(543)	(35.2%)
425	21.1%	512	36.2%	87	17.0%	429	22.2%	4	1.0%	Professional Fees	5,724	31.0%	6,156	31.4%	432	7.0%	4,659	25.7%	(1,065)	(22.9%)
46	2.3%	57	4.0%	11	20.1%	32	1.7%	(14)	(44.2%)	Medical Supplies	540	2.9%	641	3.3%	101	15.7%	559	3.1%	19	3.3%
28	1.4%	15	1.1%	(13)	(89.2%)	26	1.3%	(2)	(9.5%)	Pharmaceutical Supplies	225	1.2%	174	0.9%	(51)	(29.2%)	205	1.1%	(20)	(9.8%)
45	2.2%	61	4.3%	16	26.2%	74	3.8%	29	39.5%	Other Supplies	629	3.4%	693	3.5%	64	9.3%	666	3.7%	37	5.6%
248	12.3%	230	16.3%	(18)	(7.8%)	227	11.8%	(21)	(8.9%)	Purchased Services	3,050	16.5%	2,797	14.3%	(253)	(9.0%)	2,726	15.0%	(324)	(11.9%)
(1)	0.0%	43	3.0%	44	103.4%	(35)	-1.8%	(34)	(95.8%)	Lease and Rent	477	2.6%	514	2.6%	37	7.1%	367	2.0%	(110)	(30.2%)
12	0.6%	12	0.8%	0	(0.2%)	12	0.6%	0	(1.2%)	Insurance	148	0.8%	147	0.7%	(1)	(0.4%)	143	0.8%	(5)	(3.0%)
20	1.0%	26	1.8%	6	23.6%	25	1.3%	5	20.7%	Utilities	331	1.8%	307	1.6%	(24)	(8.0%)	316	1.7%	(15)	(4.7%)
0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	Bad Debt	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
40	2.0%	48	3.4%	8	18.1%	156	8.1%	116	74.6%	Depreciation & Amortization	543	2.9%	581	3.0%	38	6.5%	665	3.7%	122	18.3%
19	0.9%	5	0.4%	(14)	(301.1%)	25	1.3%	6	22.6%	Interest	119	0.6%	58	0.3%	(61)	(104.6%)	81	0.4%	(38)	(47.1%)
(73)	-3.6%	84	5.9%	157	186.8%	(24)	-1.2%	49	203.3%	Other Total Operating Expenses	1,371	7.4%	1,060	5.4%	(311)	(29.4%)	1,099	6.1%	(272)	(24.7%)
1,542	**76.7%**	**1,704**	**120.4%**	**162**	**9.5%**	**1,726**	**89.5%**	**184**	**10.7%**	**TOTAL OPERATING EXPENSES**	**21,207**	**114.9%**	**20,342**	**103.8%**	**(865)**	**(4.3%)**	**18,648**	**102.7%**	**(2,559)**	**(13.7%)**
469	**23.3%**	**(289)**	**-20.4%**	**758**	**261.9%**	**203**	**10.5%**	**266**	**131.6%**	**OPERATING MARGIN**	**(2,753)**	**-14.9%**	**(741)**	**-3.8%**	**(2,012)**	**(271.3%)**	**(497)**	**-2.7%**	**(2,256)**	**(455.1%)**
										NON-OPERATING REVENUE (EXP)										
0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	Investment Income	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	Impairment of Long-Lived Assets	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	Gain/(Loss) on Facility Sale	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	Corporate Allocation	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	Refinancing Costs	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	Contribution Received for Acquisition	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	Other Total Non-Operating Expenses (EXP)	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
0	**0.0%**	**0**	**0.0%**	**0**	**0.0%**	**0**	**0.0%**	**0**	**0.0%**	**TOTAL NON-OPERATING REVENUE (EXP)**	**0**	**0.0%**	**0**	**0.0%**	**0**	**0.0%**	**0**	**0.0%**	**0**	**0.0%**
$469	**23.3%**	**($289)**	**-20.4%**	**$758**	**262.3%**	**$203**	**10.5%**	**$266**	**131.0%**	**NET MARGIN**	**($2,753)**	**-14.9%**	**($741)**	**-3.8%**	**($2,012)**	**(271.5%)**	**($497)**	**-2.7%**	**($2,256)**	**(453.9%)**
$528	**26.3%**	**($236)**	**-16.7%**	**$764**	**323.7%**	**$384**	**19.9%**	**$144**	**37.5%**	**EBIDA**	**($2,091)**	**-11.3%**	**($102)**	**-0.5%**	**($1,989)**	**(1,950.0%)**	**$249**	**1.4%**	**($2,340)**	**(939.8%)**

** Brackets Indicate an Unfavorable Variance.*

Balance Sheet

Freestone Medical Center

($ in Thousands)

	Sep-26 Current Month	Aug-26 Previous Month	Variance* $	Variance* %	Sep-25 Last Year	Variance $	Variance %	Sep-25 Last Year End	Variance* $	Variance* %
ASSETS										
Current Assets										
Cash and Cash Equivalents	$1,867	$831	$1,036	124.7%	$2,332	($465)	(20.0%)	$2,332	($465)	(19.9%)
Short-Term Investments	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Assets Whose Use is Limited, and Required for Current Liabilities	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Patient Accounts Receivable, Net	2,376	3,373	(997)	(29.6%)	2,771	(395)	(14.3%)	2,771	(395)	(14.3%)
Inventories	234	259	(25)	(9.5%)	252	(18)	(7.1%)	252	(18)	(7.1%)
Other Current Assets	1,040	589	451	76.5%	854	186	21.8%	854	186	21.8%
Total Current Assets	5,517	5,052	465	9.2%	6,209	(692)	(11.1%)	6,209	(692)	(11.1%)
Assets Whose Use is Limited or Donor-Restricted Net of Amount Required for Current Liabilities	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Property, Plant, and Equipment, Net	3,610	3,649	(39)	(1.1%)	4,104	(494)	(12.1%)	4,104	(494)	(12.0%)
Noncurrent Investments (Unrestricted)	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Other Assets	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Total Assets	**$9,127**	**$8,701**	**$426**	**4.9%**	**$10,313**	**($1,186)**	**(11.5%)**	**$10,313**	**($1,186)**	**(11.5%)**
LIABILITIES AND FUND BALANCES										
Current Liabilities										
Accounts Payable	$2,651	$2,884	($233)	(8.1%)	$2,302	$349	15.2%	$2,302	$349	15.2%
Accrued Expense Payable	1,772	1,096	676	61.6%	1,397	375	26.8%	1,397	375	26.8%
Estimated Third Party Payor Settlements	10	567	(557)	(98.3%)	268	(258)	(96.3%)	268	(258)	(96.3%)
Other Current Liabilities	1,489	1,337	152	11.4%	1,614	(125)	(7.8%)	1,614	(125)	(7.7%)
Current Portion of Long-Term Debt	2,460	2,460	0	0.0%	1,045	1,415	135.4%	1,045	1,415	135.4%
Short Term Lease Obligations	106	106	0	0.0%	104	2	(1.9%)	104	2	1.9%
Total Current Liabilities	8,488	8,450	38	0.4%	6,730	1,758	26.1%	6,730	1,758	26.1%
Inter-Company	0	0	$0	0.0%	0	0	0.0%	0	0	0.0%
Long Term Lease Obligations	213	213	$0	0.0%	213	0	0.0%	213	0	0.0%
Long-Term Debt, Net of Current Portion	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Other Liabilities	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Total Liabilities	**8,701**	**8,663**	**38**	**0.4%**	**6,943**	**1,758**	**25.3%**	**6,943**	**1,758**	**25.3%**
Fund Balances										
Unrestricted	8,440	7,968	472	5.9%	$11,164	($2,724)	(24.4%)	$11,164	($2,724)	(24.4%)
Temporarily Donor-Restricted	0	0	0	0.0%	0	0	0.0%	0	$0	0.0%
Permanently Donor-Restricted	0	0	0	0.0%	0	0	0.0%	0	$0	0.0%
Total Fund Balances	**8,440**	**7,968**	**472**	**5.9%**	**11,164**	**(2,724)**	**(24.4%)**	**11,164**	**(2,724)**	**(24.4%)**
Total Liabilities and Fund Balances	**$17,141**	**$16,631**	**$510**	**3.1%**	**$18,107**	**($966)**	**(5.3%)**	**$18,107**	**($966)**	**(5.3%)**
Days Cash on Hand	**33**	**14**	**18**	**130.3%**	**45**	**(13)**	**(28.1%)**	**45**	**(13)**	**(28.1%)**
Variance Between Assets and Liabilities/Fund Balance	8,014	7,930			7,794			7,794		

**Brackets indicate an Unfavorable Variance*

CHC

Statement Of Cash Flows

Freestone Medical Center

Sep-26

($ in Thousands)

	Current Month	Fiscal YTD
Cash Flows From Operating Activities		
Net Margin	$469	($2,753)
Adjustment for Depreciation and Amortization	40	543
Change in Working Capital		
Short-Term Investments	0	0
Assets Whose Use Is Limited	0	0
Patient Accounts Receivable (Net)	997	395
Inventories	25	18
Other Current Assets	(451)	(186)
Accounts Payable	(233)	349
Accrued Expense Payable	676	375
Estimated Third-Party Payor Settlements	(557)	(258)
Other Current Liabilities	152	(125)
Short Term Lease Obligations	0	1,415
Net Cash Provided (Used) by Operating Activities	1,118	(1,642)
Changes in Noncurrent Assets and Liabilities		
Assets Whose Use is Limited or Donor-Restricted	0	0
Noncurrent Investments (Unrestricted)	0	0
Other Assets	0	0
Other Liabilities	0	0
Net Cash Provided by Noncurrent Operating Activities	0	0
Capital and Related Financing Activities		
Property, Plant & Equipment	(1)	(49)
Inter-Company	0	0
Current Portion of Long-Term Debt	0	1,415
Long-Term Debt	0	0
Short Term Lease Obligations	0	2
Long Term Lease Obligations	0	0
Donor Restricted Contributions Received	0	0
Other Fund Balance Changes	3	29
Net Capital & Related Financing Activities	2	1,397
Net Increase (Decrease) in Cash	1,120	(245)
Cash at Beginning of Period	831	2,332
Cash at End of Period	**$1,951**	**$2,087**

CHC
Community Hospital Corporation

		Twelve-Month Trend											
Inpatient Revenue	Inpatient Revenue	$880	$547	$1,111	$1,009	$736	$1,034	$537	$602	$584	$1	$18	$0
Gross Patient Revenue	**TOTAL GROSS PATIENT REVENUE**	**7,387**	**5,836**	**7,017**	**7,635**	**6,644**	**7,465**	**7,185**	**6,716**	**7,522**	**7,403**	**7,454**	**7,250**
Revenue Deductions													
Medicaid	Medicaid Contractual	74	303	448	521	469	260	444	340	294	468	275	427
Prior Year Cost Report Adj-MCAID	Prior Year Medicaid Cost Report Adj.	0	0	0	0	0	0	0	0	0	0	0	0
UPL	UPL	(82)	(160)	(149)	(100)	(26)	(300)	(89)	(26)	(68)	(173)	(90)	(1,143)
Charity & Indigent care	Charity & Indigent Discounts	(46)	(1)	0	(3)	0	(2)	0	0	0	23	0	3,071
Self Pay Discounts	Self Pay Discounts	133	13	137	343	15	252	167	(114) 340	379	258	311	405
Total Deductions	TOTAL REVENUE DEDUCTIONS	5,657	4,388	6,201	6,527	5,742	6,031	5,882	5,762	6,354	6,131	6,394	(1,668) 6,882
Net Patient Revenue	**TOTAL NET PATIENT REVENUE**	**1,730**	**1,448**	**816**	**1,108**	**902**	**1,434**	**1,303**	**954**	**1,168**	**1,272**	**1,060**	**1,368**
Revenue Ded % GPR		**77%**	**75%**	**88%**	**85%**	**86%**	**81%**	**82%**	**86%**	**84%**	**83%**	**86%**	**81%**
Tax Subsidy Revenue	Tax Subsidy Revenue	20	199	246	1,160	1,002	304	84	28	59	46	46	16
Other Revenue	Other Revenue	10	7	8	4	15	7	101	388	11	286	301	780
Salaries	Salary and Wages	513	484	507	524	470	487	491	525	472	542	488	460
Professional Fees	Professional Fees	508	451	516	474	470	481	452	521	471	459	496	425
Pharmaceutical Supplies	Pharmaceutical Supplies	8	15	19	11	24	19	30	17	25	8	22	28
Purchased Services	Purchased Services	273	271	289	226	260	255	303	287	196	203	239	248
Insurance	Insurance	12	12	12	12	12	12	13	13	12	12	12	(1) 12
Bad Debt	Bad Debt	0	0	0	0	0	0	0	0	0	0	0	0
Interest	Interest	9	5	5	8	8	7	2	8	11	20	17	19
Total Operating Expenses	**TOTAL OPERATING EXPENSES**	**1,713**	**1,749**	**1,882**	**1,698**	**1,678**	**1,812**	**1,574**	**2,405**	**1,572**	**1,655**	**1,936**	(73) **1,549**
Operating Margin	**OPERATING MARGIN**	**47**	**(95)**	**(812)**	**574**	**246**	**(67)**	**(86)**	**(1,035)**	**(334)**	**(51)**	**(529)**	**622**
Investment Income	Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
Gain/(Loss) on Facility Sale	Gain/(Loss) on Facility Sale	0	0	0	0	0	0	0	0	0	0	0	0
Refinancing Costs	Refinancing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Other	Other Total Non-Operating Expenses (EXP)	0	0	0	0	0	0	0	0	0	0	0	0
Net Margin	**Net Margin**	**$47**	**($95)**	**($812)**	**$574**	**$246**	**($67)**	**($86)**	**($1,035)**	**($334)**	**($51)**	**($529)**	**$622**
EBIDA	**EBIDA Excl Impairment and Gain/(Loss) o**	**$105**	**($41)**	**($759)**	**$629**	**$302**	**($13)**	**($37)**	**($980)**	**($282)**	**$9**	**($472)**	**$681**
			(5.7%)	(75.9%)			(3.8%)	(5.8%)	(75.5%)	(27.0%)	(3.2%)	(37.6%)	
			(2.5%)	(70.9%)			(0.7%)	(2.5%)	(71.5%)	(22.8%)		(33.5%)	